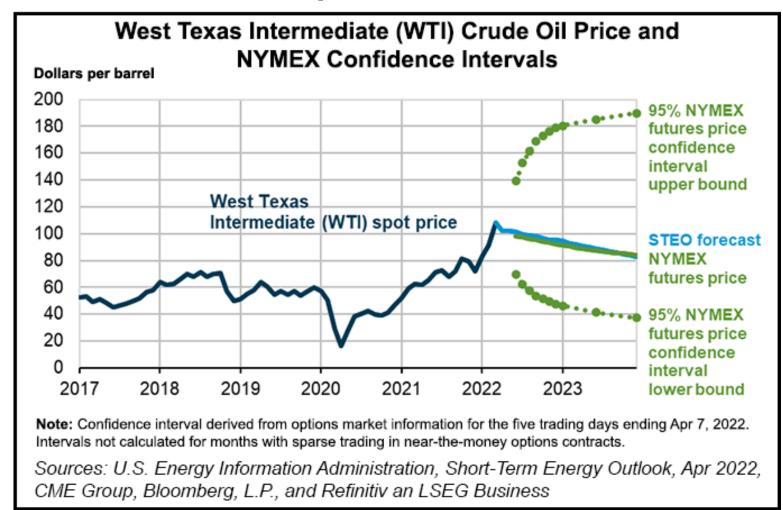


Heat Batteries for firm price steam



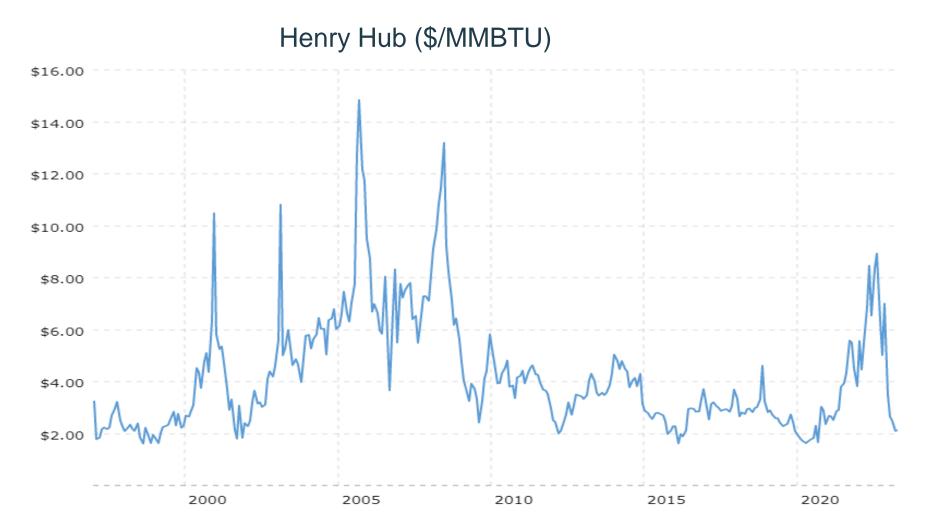
Volatility – Crude Oil





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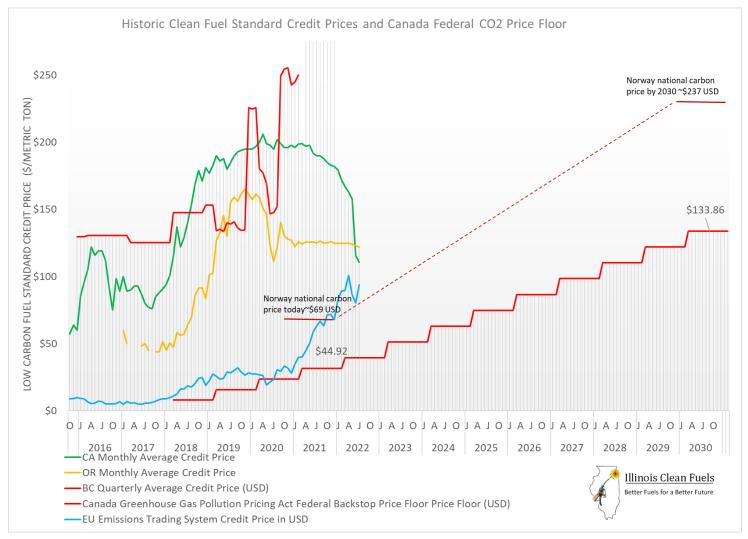
Volatility – Natural Gas Prices



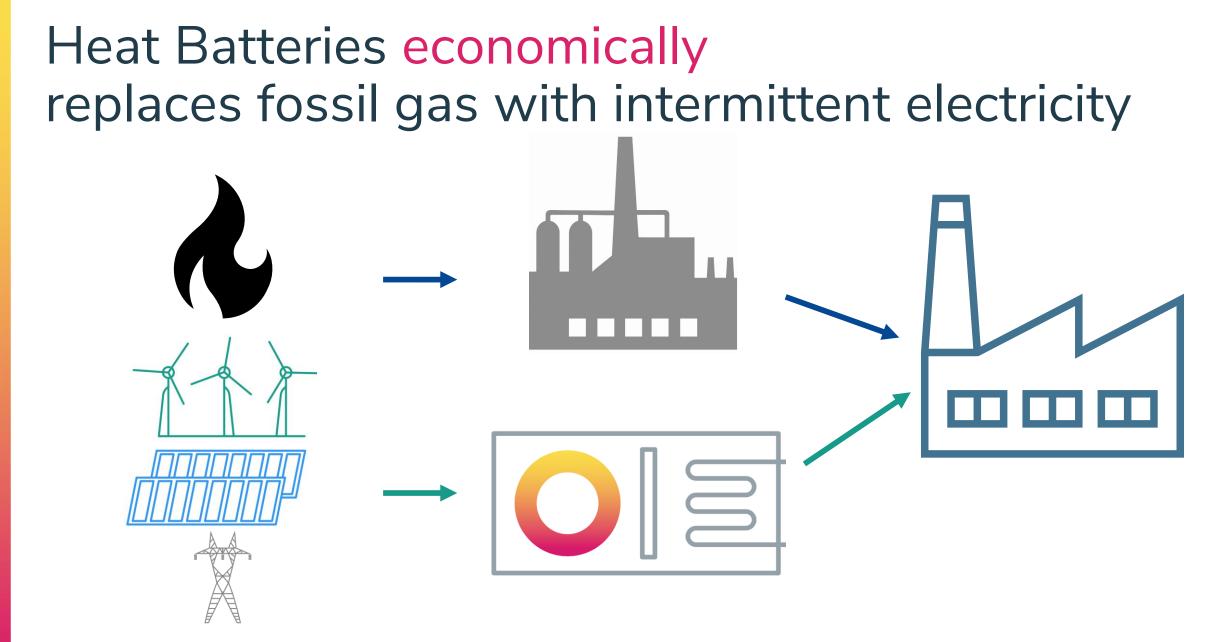
^{&#}x27;https://www.macrotrends.net/2478/natural-gas-prices-historical-chart'>Natural Gas Prices - Historical Chart



Volatility – Carbon Market Prices

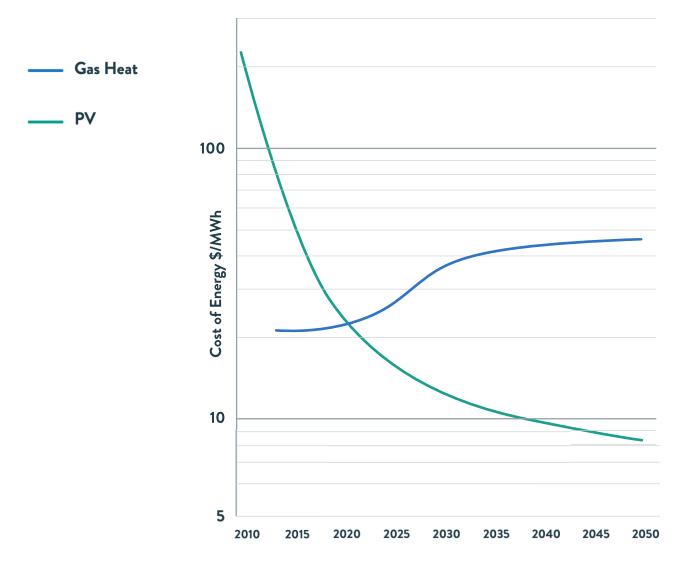


'https://www.macrotrends.net/2478/natural-gas-prices-historical-chart'>Natural Gas Prices - Historical Chart





Renewable electricity prices have dropped 90%...





Texas Electricity prices get real expensive

\$6,000 \$5,000 \$4,000 Real Time \$ per MWh \$3,000 \$2,000 \$1,000 \$-May-22 May-22 Aug-22 May-22 Jun-22 Jun-22 Jun-22 Jun-22 Jul-22 Jul-22 Jul-22 Jul-22 Jul-22 Aug-22 Oct-22 Oct-22 Nov-22 Nov-22 Dec-22 Jan-23 Jan-23 Jan-23 Mar-23 Mar-23 Mar-23 Apr-22 Apr-22 Apr-22 May-22 May-22 Aug-22 Aug-22 Sep-22 Sep-22 Sep-22 Sep-22 Oct-22 Oct-22 Oct-22 Nov-22 Nov-22 Dec-22 Dec-22 Dec-22 Jan-23 Jan-23 Feb-23 Feb-23 Feb-23 Feb-23

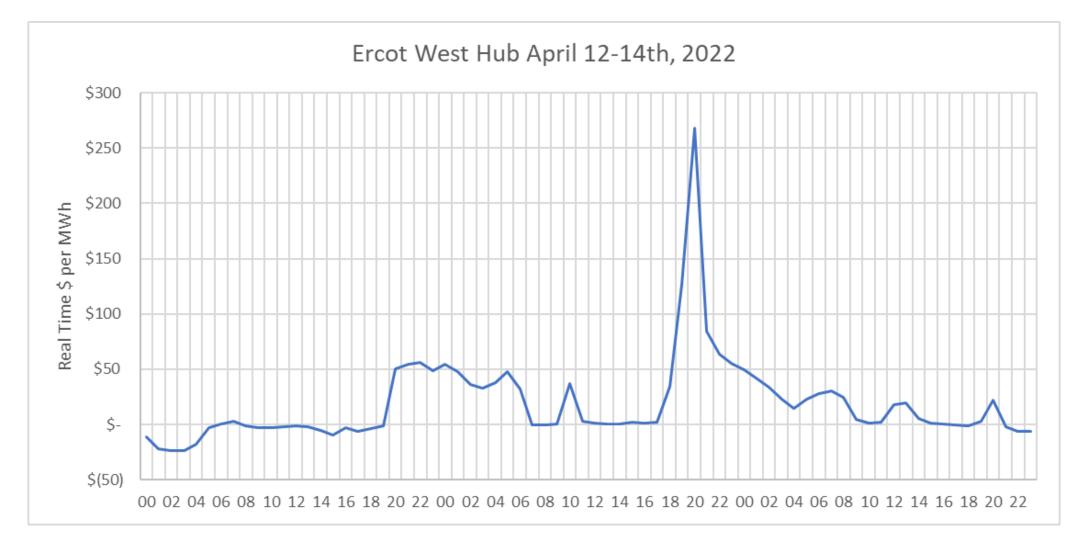
Ercot West Hub April 2022-23



Mar-23 Apr-23 Apr-23

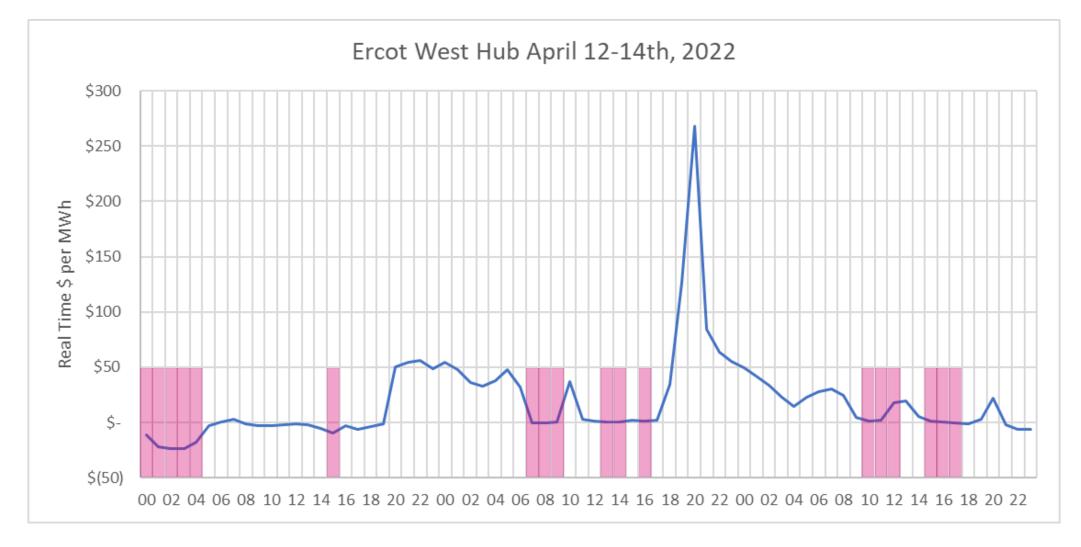
\$(1,000)

Days often have hours cheaper than gas





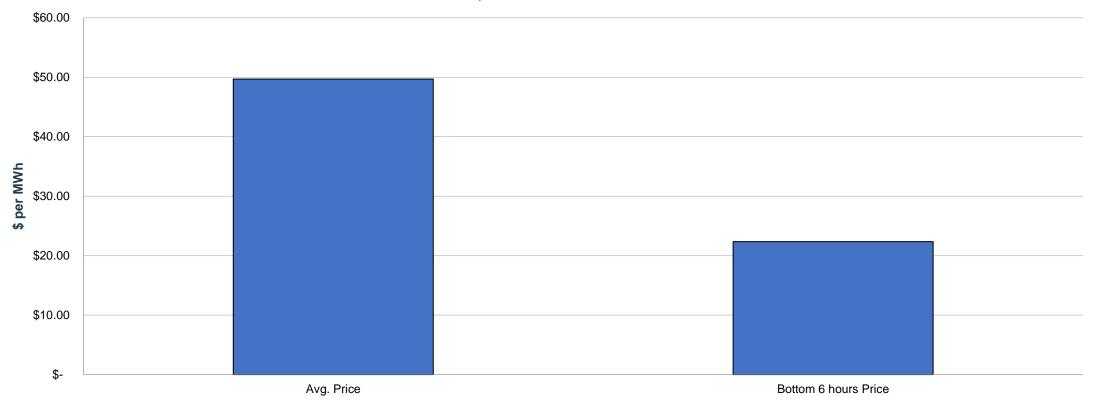
Buying cheapest 6 hours daily is \$-6/MWh





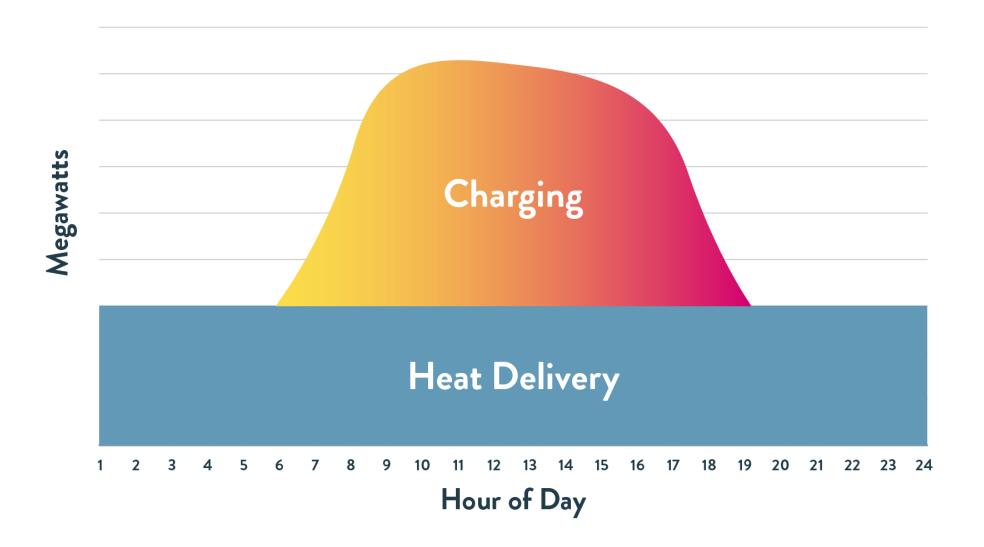
Intermittent Electricity is cheap annually and getting cheaper with IRA

ERCOT April 2022-2023 West Hub Price





Intermittent power can't serve continuous demand





70,000 lb steam per hour





Long term hedging with zero carbon electricity

- Continuous, zero-carbon heat to slash carbon emissions
- Compelling economics with low-risk firm prices from the grid
- Long term hedging with Virtual PPA's offers certainty
- IRA Solar Production Tax Credit will drive real time market prices to -\$33/MWh





Thank you

Jeremy Keller

SVP of Business Development

Jeremy@rondo.com

