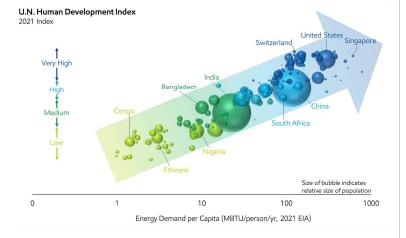
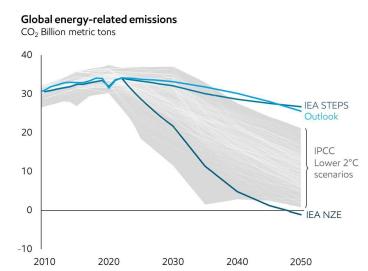


The "AND" Equation

Produce the products societies need and lead in reducing greenhouse gas emissions, both our own and others

Energy is essential to improve quality of life



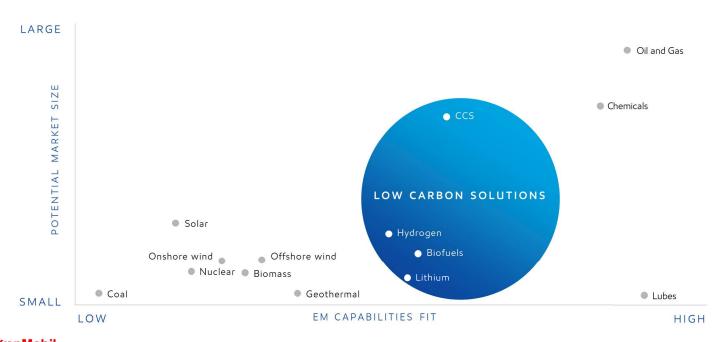


Source U.N. Human Development Reports, EIA, EM analysis



Leveraging ExxonMobil's strengths

ExxonMobil Low Carbon Solutions focus deploys ExxonMobil's deep expertise and leverages our own asset CO2 abatement externally to drive large-scale market solutions: in CCS, Hydrogen, Lithium, and Biofuels

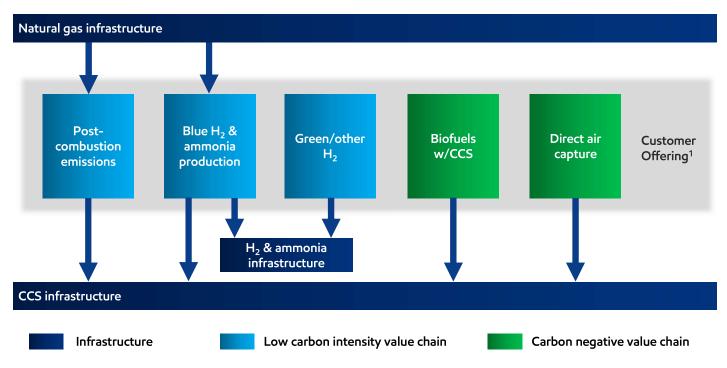


Unlocking the opportunity



ExonMobil (1)

Expanding our advantage through integrated value chains

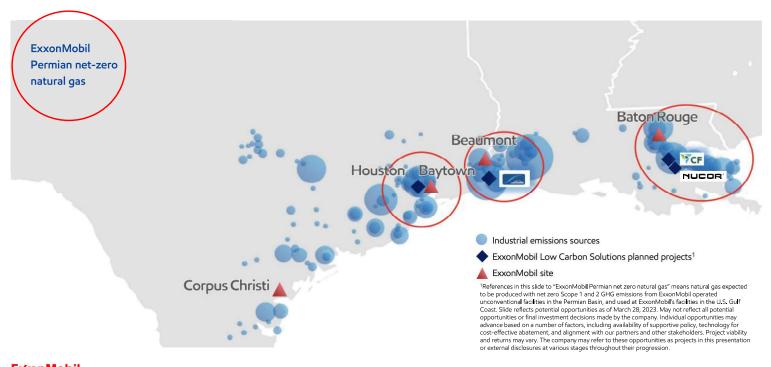


ExonMobil

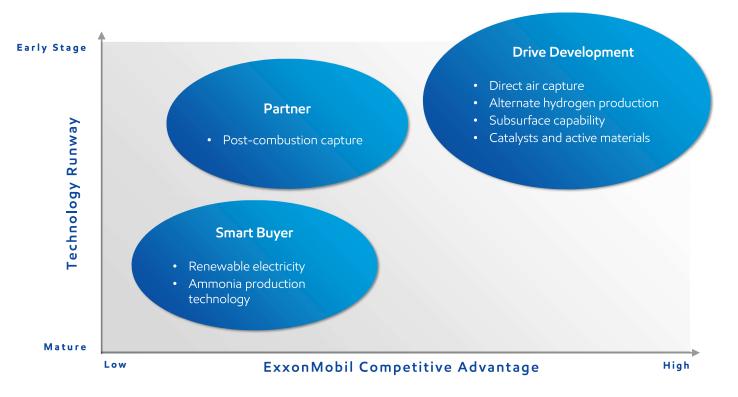
¹Represents potential customer offering, subject to future plans and final investment decisions

5

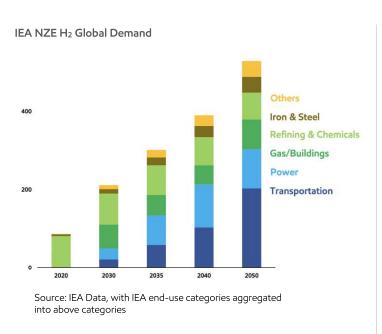
Building integrated value chains on the U.S. Gulf Coast – The Hub and network concept



Expanding our advantage through technology



H_2 is an energy carrier that can support GHG emissions reduction in hard-to-electrify end-uses



Hydrogen potentially the lowest-cost option to significantly reduce emissions in sectors including:



Industry



Steel



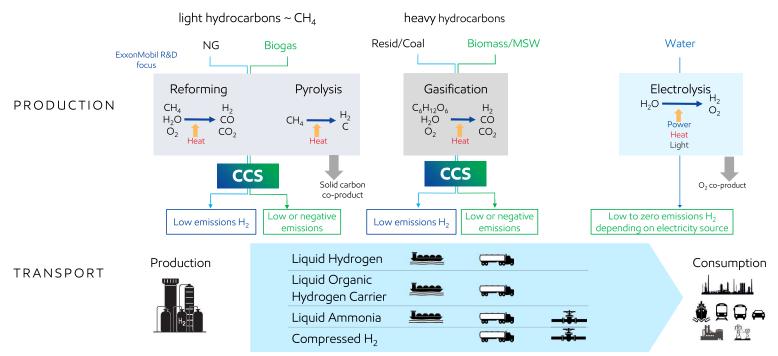
Heavy Duty Transportation



ExonMobil

0

Various routes to low emissions hydrogen show potential

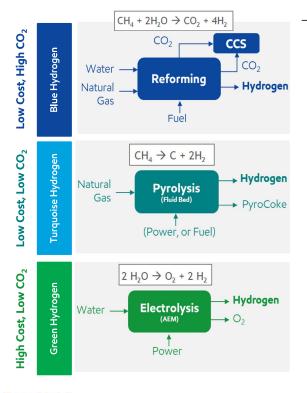


- Example Publications

 Methane pyrolysis in monovalent alkali halide salts: Kinetics and pyrolytic carbon properties, Int'l JrnI of Hydrogen Energy, 46, 9, https://doi.org/10.1016/j.ijhydene.2020.11.150

 Techno-enviro-economic analyses of hydrogen supply chains with an ASEAN case study, Int'l JrnI of Hydrogen Energy, 46, 65, https://doi.org/10.1016/j.ijhydene.2021.07.138

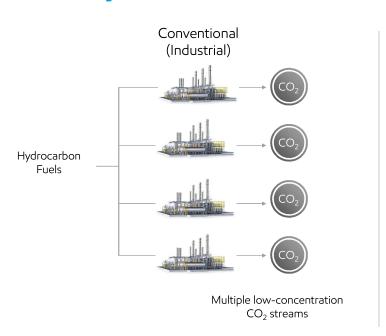
Comparison of Hydrogen Production Methods

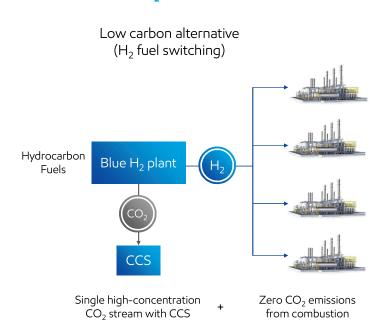


Methane	Water	Power		CO ₂	Carbon	Hydrogen	
Ton/h	Ton/h	MWe		Ton/h	Ton/h	Ton/h	
3 ~ 4	4 ~ 5	< 2		~10	-	0	
5 ~ 8 -	- 9	<10 >50		<4 -	3~5	0	
Resource Input				Product Output			

Growing market for hydrogen fuel switching

Fuel switching offers an alternative solution to abate multiple low-concentration CO₂ streams





ExonMobil Proprietary

ExxonMobil Baytown blue hydrogen

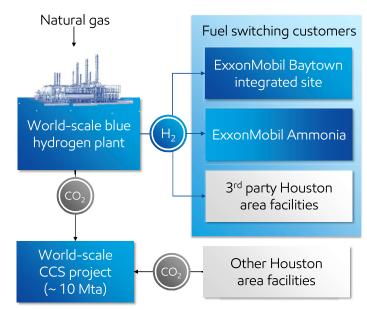
Provides emission-reduction opportunities and forms initial contribution to Houston CCS Hub

Project Scope

- New blue hydrogen plant, 1 billion cubic feet per day
- Capability to capture over 98% of CO₂ scope 1 emissions

Opportunities

- Reduce ExxonMobil Baytown site emissions by up to 30%
- Accessible low-cost natural gas
- Close proximity to quality underground storage
- Leverages existing capabilities



CCS capacity for Houston-area industrial emissions

Industrial heat application - Burner technology

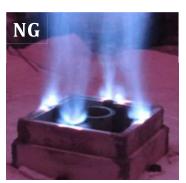
Zeeco alliance - A groundbreaking solution putting industry on the path to net zero

Alliance objectives

- Significantly lower emissions for industrial manufacturers
- Ultra-low NOx, 100% hydrogen ready industrial burners

Value Chain Opportunities

- Reduce emissions at manufacturing operations worldwide
- Enable to offer customers end-to-end solution
- Support growth / development of low-carbon H₂ market





Opportunities and challenges for H2 mobility

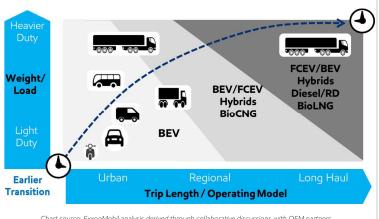


Chart source: ExxonMobil analysis derived through collaborative discussions with OEM partners

Powertrain/fuel roadmap still evolving for commercial fleets

Limited infrastructure is a barrier to growth for electricity/hydrogen-powered commercial fleets

Hydrogen sensing

Industry needs

- Safely produce and transport/store hydrogen
- Detect and mitigate leaks and losses

Opportunities

- New technologies with lower detection limits needed
- Analytics needed for locating/sizing emissions source





Collaboration critical to a successful innovation pipeline









IBM **Quantum**





Integrating affordable and scalable technology solutions



